COLLEGE TOWNSHIP COUNCIL SPECIAL WORK SESSION

CALL TO ORDER/PLEDGE OF ALLEGIANCE

BUSINESS:  2024-2028 Capital Improvement Program (CIP) Review Review and Comment (M. Bloom)

ADJOURNMENT
At Council’s initial work session on May 1st, the focus was to identify some initial objectives and priority implementation steps that can be reflected in both the 2024-2028 Capital Improvement Program (CIP) and annual budget for College Township.

The overarching goal, in what is envisioned as a multi-year endeavor, is to more efficiently undertake the implementation strategies of College Township and Regional planning documents, while also targeting longer-term aspirational policies, projects or programs that Council believes will better position the Township’s infrastructure and operations to meet both current and future community demands.

At the May 1st discussion, Council directed staff to work on a method to better visualize the alignment of the Township’s Vision, Mission, Values and Goal Statements with potential objectives and implementation steps for both operational and capital investments.

Subsequently, staff has developed the attached 2025-3033 Strategic Summary Matrix, which provides the following:

- A concise grouping of Values and Goals into the following three (3) categories that summarize the type of community and local government operation that College Township aspires to be:
  - Engaged and Inclusive
  - High Performing
  - Thoughtfully Planned & Sustainable

- Within each of these three categories, staff has identified corresponding Objectives derived from recurrent themes that arose during the May 1st discussion, along with others that are included in local planning documents.

- Finally, staff has identified Operational & Capital Implementation Steps that tie back to achieving the corresponding Goals and Objectives.
As part of the second work session on June 5th, staff is requesting that Council provide direction on the following items:

- **Objectives:**
  - Are the objectives aligned correctly within Categories and with their respective Values and Goals?
  - Are the identified objectives appropriate?
  - Are there additional objectives that Council wishes to have included?

- **Implementation Steps:**
  - Are the Operational and Capital Implementation Steps aligned correctly within Categories and with their respective Values, Goals and Objectives?
  - Are the identified implementation steps appropriate?
  - Are there additional implementation steps that Council wishes to have included?

- **Priorities/Timeframes:**
  - In order to align the Capital Implementation Steps with the CIP, staff needs a more thorough understanding on Council’s priorities, and where possible, some direction on how Council envisions those priorities fitting into a either a Near or Long-Term timeframe:
    - Near Term (Years 1-5)
    - Long Term (Years 6-10)

Staff intends to utilize the input received at this work session to further inform and, where appropriate revise, the DRAFT 2024-2028 CIP. Council will have an opportunity to discuss the DRAFT CIP with the respective Department Heads at our traditional CIP Review work session, which is scheduled for Thursday, June 8th at 5:00 pm.

*End of memo*
**VISION & MISSION**

**Vision**
To be a model of excellence in local government; a safe, walkable planned community with equal opportunity for all.

**Mission**
To protect and enhance quality of life, while facilitating responsible growth and maintaining harmony between rural and urban areas, in an efficient and responsible manner for all its citizens.

**VALUES**
- Thoughtful planning to promote economic growth and innovation, while protecting the character and integrity of our neighborhoods and the history and heritage of our community.

**GOALS**
- Thoughtful planning to promote economic growth and innovation, while protecting the character and integrity of our neighborhoods and the history and heritage of our community.

**OBJECTIVES**
- Enhance accessibility of all critical Township information and resources through multiple delivery formats, including traditional and electronic means.

**OPERATIONAL - IMPLEMENTATION STEPS**
- Optimize the use of technology to improve services to citizens and internal efficiency.

**CAPITAL - IMPLEMENTATION STEPS**
- Engage and involve our citizens and be sensitive and responsive to their needs.

**2025-2034 STRATEGIC SUMMARY**

**SUMMARY**
- Redefined Play Area
- Trail Connections
- Implement the Spring Creek Park Master Plan
- Thompson Woods Preserve capital line item.
- Increase investment levels for road and stormwater maintenance.
- High-quality public space beautification and steep river stabilization projects.
- Develop and maintain high quality recreational, educational, civic, and social opportunities for all those who live, work, and visit here.

**ENSEMBLED AND INCLUSIVE**

**Primary responsibility is to those who live, work, visit, or otherwise come into contact with our municipality.**

**Diversity and Inclusiveness.**
- Foster effective partnerships and regional cooperation.

**THOUGHTFULLY PLANNED & HIGH PERFORMING**

**Honest, open, representative government, and the voluntary work of our Township Authorities, Boards, and Commissions.**

**Caring and maintaining the respect, trust, and confidence of the citizens of College Township.**

**Engaging quality of life by providing efficient services at the highest standard.**

**MISSION**
- Fostering effective partnerships and regional cooperation.

**VISION & MISSION**
- Support and engage in meaningful efforts to combat climate change.

**VALUES**
- Protect and enhance the community’s beauty and natural assets and build upon its heritage.

**MISSION**
- Ensure residents have access to healthful, safe, and affordable housing and neighborhoods.

**VALUES**
- Foster effective dialogue and clear, consistent communication with all stakeholders through both traditional and modern electronic means.

**MISSION**
- Facilitate growth while protecting and preserving the environment and maximizing the use of public infrastructure.

**VALUES**
- Promote through regulations and, where appropriate, subsidies, the development of a diverse, attainable housing stock.

**MISSION**
- Economic, environmental, fiscal, and social responsibility.

**VALUES**
- Economic, environmental, fiscal, and social responsibility.

**MISSION**
- High-quality recreational and educational opportunities for residents and visitors of all ages and abilities.

**VALUES**
- Primary responsibility is to those who live, work, visit, or otherwise come into contact with our municipality.